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# Alonzo L. McDonald Papers: A Guide to His Papers at the Jimmy Carter Library Collection Summary

Creator: McDonald, Alonzo L, 1928-

Title: Alonzo L. McDonald Papers

Dates: 1945-2018

Quantity: 43 linear feet, 11 linear inches; 87 containers

#### Identification:

Accession Number: 93-01

National Archives Identifier: 559511

#### Scope and Content:

This collection consists of memoranda, correspondence, press clippings, notes, telephone records, schedules, policy discussions, staff meeting and Cabinet minutes, reports, planning materials, audiovisual items, interviews, and speeches. This collection documents Alonzo McDonald's tenure as Deputy Special Trade Representative and Ambassador, as project manager for Congressional public liaison on trade negotiations legislation, and as Staff Director during the Carter administration. The collection also contains material about McDonald's personal life, including his teaching career at Harvard Business School and his religious and philanthropic work and writings. Records of his time at McKinsey and Company and the Bendix Corporation shed light on his development as a leader and on the corporate culture of the 1970s and 1980s.

#### Creator Information: Alonzo L. McDonald

Alonzo L. McDonald Jr. was born August 5, 1928, in Atlanta, Georgia. He graduated from Emory University in 1948 and was a reporter for the *Atlanta Journal* from 1948-1950. He served in the United States Marine Corps from 1950 to 1952, then became an advertising and promotion manager for television and radio shows in New York for several years. He received an M.B.A. from Harvard Business School in 1956 and worked for Westinghouse

Electric Corporation from 1956 to 1960. He worked for the management consulting firm McKinsey and Company from 1960 to 1977, serving as a partner in New York City and London, manager of their offices in Zurich and Paris, and chief executive officer of the firm worldwide.

In August 1977 McDonald was appointed Deputy Special Trade Representative and Ambassador in charge of the U.S. delegation to the Tokyo Round of Multilateral Trade Negotiations for the General Agreement on Tariffs and Trade (GATT) in Geneva, Switzerland. In April 1979 he was appointed project manager under Special Trade Representative Robert Strauss for Congressional public liaison on trade negotiations legislation. In August 1979 he was appointed Acting Special Trade Representative after Strauss resigned, and was later appointed Assistant to the President and White House Staff Director, serving immediately under the White House Chief of Staff.

McDonald joined the faculty of the Harvard Business School in 1981, and from 1983 until 1987 he served as a senior counselor to the dean, developing and co-moderating the quarterly Senior Executive Seminar for chief executive officers. He joined the Bendix Corporation in 1981, serving as president and vice chairman until February 1983. He then founded the Avenir Group, a private development bank and investor group.

In 1989 McDonald established the McDonald Agape Foundation, a family-run philanthropy. The foundation supports the Alonzo L. McDonald Family Chair on the Life and Teachings of Jesus and Their Impact on Culture at Emory University's Candler School of Theology. In 1991 McDonald cofounded, with Os Guinness, the Trinity Forum, a nonprofit evangelical Christian leadership organization. In 1996 he endowed the Alonzo L. McDonald Family Professor of Evangelical Theological Studies at Harvard Divinity School.

#### **Restrictions:**

Restrictions on Access: These papers contain documents restricted in accordance with applicable executive order(s), which governs National Security policies, applicable statutes/agency restrictions, and material that has been closed in accordance with the donor's deed of gift.

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#### Related Material:

Related materials in this repository:

White House Staff Office Files, Al McDonald; White House Central File, Subject File, WH (White House Administration); White House Staff Office Files, Chief of Staff; Miller Center Oral History Interviews, Hamilton Jordan (including Landon Butler); Miller Center Oral History Interviews, Al McDonald (including Michael Rowny)

## Related materials in other repository:

Alonzo L. McDonald Family Chair on the Life and Teachings of Jesus and Their Impact on Culture Collection, Pitts Theology Library Archives and Manuscripts, Emory University, Atlanta, Ga.

## **Index Terms**:

Persons: Alonzo McDonald

Subjects: White House staffing, administrative procedures, management, corporate takeovers, corporations, trade negotiations, General Agreement on Tariffs and Trade

Organizations: Harvard Business School, Bendix Corporation, McKinsey and Company

Types of Material: Memoranda, correspondence, press clippings, schedules, notes, letters, reports, audiovisual materials

#### Administrative Information:

Preferred citation: [Type of Document], [Names of Sender and Recipient or Title of Document], [Date], Alonzo L. McDonald Papers, [Series Title], [Folder Title], [Box Number], Jimmy Carter Presidential Library.

Acquisition information: These donated historical materials were received under provisions of the instrument of gift that Alonzo L. McDonald signed on January 13, 1993. Additions to the collection were made in 1998 and 2005.

Processing information: The first two series from the collection were opened in September 1997. The remaining series were opened in February 2019.

## **System of Arrangement:**

The records of the Alonzo L. McDonald Papers are divided into seven series:

Series Title	National Archives Identifier
<u>Chronological Files</u>	559512
Steno Pad Chronological Files	559518
Alonzo L. McDonald's Multilateral Trade Negotiations (MTN) Files	122643024
Alonzo L. McDonald's Staff Director Files	122643045
Alonzo L. McDonald's Personal Files	590349
Alonzo L. McDonald's Corporate Files	122643047
Alonzo L. McDonald's Audiovisual Materials	122643050

## **Detailed Description of the Collection**

## **Chronological Files**

Scope and Content: Containers 1-10. This series was opened in September 1997. The series consists of memoranda, correspondence, telephone records, schedules, handwritten notes, letters, policy discussions, and newspaper clippings. The material relates to the daily administrative duties undertaken by Alonzo McDonald as the White House Staff Director. The materials include handwritten notes that discuss or describe policy implementation, as well as personal reflections by McDonald on current administrative and administration situations. The collection material also contains information relating to his responsibilities to improve management and management techniques, such as providing effective and efficient methods of handling White House processes, staff coordination, and policy presentation. Despite some difficulty in reading the notes, these files provide a great deal of information on administration functioning, policy and personnel. Arranged chronologically.

#### **Steno Pad Chronological Files**

Scope and Content: Containers 11-15. This series was opened in September 1997. This series contains handwritten minutes from staff and Cabinet meetings compiled by Alonzo McDonald. The series also contain notes regarding his personal reflections on issues, memo reminders, and policy notes. Arranged chronologically.

## Alonzo L. McDonald's Multilateral Trade Negotiations (MTN) Files

Scope and Content: Containers 1-13. This series was opened in February 2019. The series consists of research materials, notes, correspondence and memoranda, writings, press clippings, drafts of Legislation, schedules, interviews, and speeches. The materials document Alonzo McDonald's tenure as Deputy Special Trade Representative and Ambassador in charge of the U.S. delegation to the Tokyo Round of General Agreement on Tariffs and Trade (GATT) negotiations in Geneva, Switzerland; and as project manager for Congressional public liaison on trade negotiations legislation. Arranged alphabetically by subject.

## Alonzo L. McDonald's Staff Director Files

Scope and Content: Containers 14-20. This series was opened in February 2019. The series consists of memoranda, correspondence, press clippings, notes, reports, and background materials. It documents Alonzo McDonald's administrative and management duties as White House Staff Director. Also included are records related to President Carter's 1980 re-election campaign and the transition between the Carter and Reagan administrations. Arranged alphabetically by subject.

#### Alonzo L. McDonald's Personal Files

Scope and Content: Containers 21-38. This series was opened in February 2019. The series consists of correspondence, writings, speeches and speech notes, course materials, and memorabilia. Many of the records relate to Alonzo McDonald's time spent teaching a Business, Government and the International Economy unit at Harvard Business School in 1981. Other materials relate to his work with the Trinity Forum and reflect on his time in the Carter administration. Arranged alphabetically by subject.

## Alonzo L. McDonald's Corporate Files

Scope and Content: Containers 39-69. This series was opened in February 2019. The series consists of correspondence and memos, notes, reports, planning materials, agendas, press clippings, speeches, writings, and presentations. Many of the materials pertain to Alonzo McDonald's tenure at the Bendix Corporation and deal with potential and actual mergers and takeovers. Most of the McKinsey and Company material focuses on McDonald's time as managing director, and include considerable information about the firm's U.S. and international operations and about its clients. The series also include interview and oral history transcripts. Arranged alphabetically by subject. *Note: Permission is required for access to the McKinsey and Company records. Please contact an archivist via our online form: https://www.jimmycarterlibrary.gov/about\_us/contact.* 

## Alonzo L. McDonald's Audiovisual Materials

Scope and Content: Containers 1-3. This series was opened in February 2019. The series includes photographs, audiotapes, videotapes, and compact disks transferred out of the other series in the collection. Many of the photographs date to Alonzo McDonald's time as Deputy Special Trade Representative during the Multilateral Trade Negotiations. The recorded material includes interviews, television and radio appearances, and speeches. Arranged by related series and thereunder alphabetically.

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## **Container List**

# **Chronological Files**

## **Container 1**

Weekly Chronological Files, [3/6/71-12/28/79] [1/79-8/79] 9/4/79-10/12/79

## **Container 2**

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#### **Container 3**

12/17/79-2/8/80

#### **Container 4**

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## **Container 5**

4/7/80-5/30/80

#### **Container 6**

6/2/80-7/12/80

## **Container 7**

7/14/80-8/22/80

## **Container 8**

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## **Container 9**

10/13/11/28/80

## **Container 10**

12/1/80-1/20/81 [10/6/81-4/15/82 – Newspaper Articles] 10/19/92 ["Organizing the Presidency"]

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Alonzo L. McDonald Papers

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- #3 8/20/79-8/23/79
- #4 8/23/79-8/29/79
- #5 8/29/79-9/5/79
- #6 9/5/79-9/11/79
- #7 9/11/79-9/17/79
- #8 9/19/79-9/24/79
- #9 9/24/79-10/2/79
- #10 10/3/79-10/12/79
- #11 10/12/80-10/22/79
- #12 10/22/79-10/30/79
- #13 10/30/79-11/7/79

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- #15 11/16/79-11/29/79
- #16 11/29/79-12/7/79
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- #18 12/14/79-12/20/79
- #19 12/20/79-1/3/80
- #20 1/4/80-1/8/80
- #21 1/9/80-1/16/80
- #22 1/16/80-1/22/80
- #23 1/23/80-2/4/80
- #24 2/4/80-2/11/80

#### **Container 13**

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- #26 2/22/80-2/28/80
- #27 2/28/80-3/5/80
- #28 3/6/80-3/12/80
- #29 3/13/80-3/31/80
- #30 3/31/80-4/8/80
- #31 4/8/80-4/15/80
- #32 4/16/80-4/22/80
- #33 4/22/80-4/29/80
- #34 4/29/80-5/7/80
- #35 5/7/80-5/14/80

#### **Container 14**

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- #37 5/29/80-6/4/80
- #38 6/4/80-6-13/80
- #39 6/13/80-6/21/80
- #40 6/23/80-7/2/80

#41 7/2/80-7/15/80

#42 7/18/80-7/28/80

#43 7/28/80-8/4/80

#44 8/4/80-8/21/80

#45 8/21/80-9/2/80

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#50 10/1/80-10/21/80

#51 10/22/80-11/12/80

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#53 11/20/80-12/3/80

#54 12/12/80-1/19/81

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# Alonzo L. McDonald's Multilateral Trade Negotiations (MTN) Files

#### **Container 1**

Ad Hoc Committee, 1979

Advisory Committee on Trade Negotiations

**Advisory Process** 

Agriculture - Background, 1975-1977

Agriculture Briefing Book, 4/30/79 [1-2]

Ambassador Guest Lists, 1977-1978

Annual Report of the President on the Trade Agreements Program, 22<sup>nd</sup>, 1977

Annual Report of the President on the Trade Agreements Program, 23<sup>rd</sup>, 1978

Background Material [1]

#### **Container 2**

Background Material [2]

"Background Materials ... Related to International Trade" (Senate Finance Committee, 1979)

"The Changing Global Business Climate," U.S. Council Report

China Travel Guide (n.d.)

Civil Aircraft, 5/79-6/79

Communications and Support Program, 1979

Comprehensive Trade Program

Congressional Notes, 9/77

Congressional Notes, 12/5/78-1/28/79

Congressional Notes - Senate Finance Committee, 3/6/79-3/8/79

Congressional Record, 7/11/79 (Trade Agreement Remarks)

Congressional Testimony, 4/4/79-4/27/79 Correspondence and Memos, 1/31/77-3/21/78

#### **Container 3**

Correspondence and Memos, 3/22/78-6/26/78

Correspondence and Memos, 7/3/78-12/19/78

Correspondence and Memos, 1/2/79-3/12/79

Correspondence and Memos, 3/13/79-4/3/79

Correspondence and Memos, 4/4/79-4/23/79

Correspondence and Memos, 4/24/79-5/14/79

Correspondence and Memos, 5/21/79-6/18/79

#### Container 4

Correspondence and Memos, 6/19/79-7/10/79

Correspondence and Memos, 7/11/79-7/18/79

Correspondence and Memos, 7/19/79-7/21/79

Correspondence – President Carter, 4/25/79-12/18/79

Correspondence - Congratulations and Thank Yous, 6/29/78-10/24/79

Correspondence - Congratulations and Thank Yous, 10/25/79-3/1/82

Discussions with Finn Gundelach, 11/78-12/78

European Management Forum, Davos Symposium, 1978

General Agreement on Tariffs and Trade (GATT) Activities in 1976, 10/77

GATT - Background, 1976, 1978

GATT: Basic Instruments and Selected Documents, Vol. 4, 3/69

GATT Procés Verbal and Texts, 4/12/79 [1]

#### **Container 5**

GATT Procés Verbal and Texts, 4/12/79 [2-3]

GATT Reports, 7/14/76, 8/16/76

Government Reorganization and Trade - Drafts and Notes [1-2]

Government Reorganization and Trade - Memo for President, 6/22/79

Government Reorganization and Trade - Memo for President, 7/2/79

Government Reorganization and Trade - Private Sector Views

Government Reorganization and Trade - Special Trade Representative Office

Hearings before Subcommittee on International Finance, 4/4/79-4/5/79

International Trade, 1977-1978

"International Trade Agreements," Federal Register, 1/8/79

Interview - "News Maker" Talk Show, WCCO-TV, 3/11/79

Japan Society Report, 1978-1979

Key Officers List - U.S. Mission in Brussels, 9/12/77

#### Container 6

Legislative Implementation, 3/28/79-3/30/79

List - Deputy Trade Representative Files (most in other government archives)

List - Geneva Files

Lists of Participants and Representatives

Meeting - Geneva, 4/78

Meeting Notes, 6/77-7/77

Memorabilia

"The MTN: Framework for Trade in the 1980s," Business America, 4/23/79

National Governors Association Committee on International Trade and Foreign Relations, 2/26/79

"Negotiations as a Management Process, World Politics, 4/77

"Negotiations of a Code on Subsidies ...." (Rivers and Greenwald, 1979)

Organization and Planning

Outreach, 1/79-7/79

## **Container 7**

Pacific Basin Economic Council Report, 1979

Photo - General Alexander Haig

**Photos** 

Press Clippings, 8/77-12/19/77

Press Clippings, 1/10/78-3/11/78

Press Clippings, 3/12/78-6/14/78

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#### **Container 8**

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Press Clippings, 3/5/79-4/13/79

Press Clippings, 4/14/79-4/23/79

Press Clippings, 4/24/79-7/29/79

Press Clippings, 11/23/80-8/31/98

Press Releases, 7/12/77-9/19/78

#### **Container 9**

Press Releases, 10/16/78-4/24/79

Promotional Events, 1/79-10/79

Remarks - "The Tokyo Round and the Future of World Trade," Japan Society, 6/28/79

Report to the President, the Congress, and the Special Representative for Trade Negotiations, 6/79

Reports for Congress on Export Policy and Trade, 1/79-2/79

Results and Benefits [1-2]

Rice Journal, 7/79-8/79

Schedules and Events, 3/78-10/78

Sector Tariff Results

Special Trade Representative - Post-MTN Priorities, 6/79-8/79

Speeches, 9/6/77-11/21/77

#### Container 10

Speeches, 1/31/78-4/13/78

Speeches, 4/28/78-1/31/79 Speeches, 2/1/79-5/15/79 Speeches, 5/21/79-4/8/81 Speeches - Background Speeches - Notes

#### **Container 11**

Trade Agreements Act of 1979 - Statement of Administrative Action (Draft), 6/19/79

Trade Amendment Act of 1979, Congressional Record, 7/10/79

Trade Amendment - Markup

Trade Amendment - Notes and Background

Trade Negotiations in the Tokyo Round: A Quantitative Assessment, 1978

Trade Representative Appointment - Correspondence, 5/25/77-6/30/77

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Trade Representative Appointment - Correspondence, 7/1/77-9/8/77

Trade Representative Appointment - Info Requests for White House and FBI, 1977

Trade Representative Appointment - Living Expenses

Trade Representative Appointment - Meetings with Congress

Trade Representative Appointment - Press Clippings, 6/79-8/79

Trade Representative - Resignation Letter, 8/9/79

Traders and Diplomats, 1970

Transcript British Broadcasting Corporation Program on International Trade, 2/21/78

U.S. Economic Briefing Book, 1/79 [1]

#### **Container 13**

U.S. Economic Briefing Book, 1/79 [2]

*U.S. Trade Policies and the Tokyo Round ... 3/79* 

White House Task Force

White House Task Force Information Packet, 5/2/79-5/3/79

"Wine Gallon" Letters to Congress, 3/79-4/79

Work Plan, 5/79

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## Alonzo L. McDonald's Staff Director Files

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Acceptance Speech, 1980

Activities

Analyses of Current Executive Office of the President, 12/23/76

Automobiles

Campaign Briefing Book, 1980

Campaign Issues, 1980

**Coordination Process** 

Correspondence, 11/19/80-1/19/81 Democratic National Convention, 1980

#### **Container 15**

Economic Report of the President, No. 1, 1980 Executive Office of the President - Staffing Patterns, 11/26/80 Final Numbers for Personnel If You Were President Improving Presidential Effectiveness, 1979-1981 International Management and Development Institute Invites - Regrets, 1979-1980 Key Issues Briefing Materials for Debate, 12/79 [1]

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Key Issues Briefing Materials for Debate, 12/79 [2] Lists, Reminders, and Notes [1-2] Major Memos, 1979-1980 Major Memos - Billy Carter and Libya, 8/1/80 Major Memos - Economy [1-2] Major Memos - Trade and Priorities

"A Management Perspective on the Presidency" (Draft), 12/79 Memos and Background

#### Container 17

Oral History Transcript - Miller Center, 1981 [1-2] Oral History Transcript - Miller Center, First and Second Drafts, 1981 Oral History Transcript - White House Interview Program, 2001 Presidential Speech Planning [1-2] Press Appointments and Interviews, 1979

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Press Appointments and Interviews, 1980
Press Clippings, 8/79
Public Communications
Radio Interviews, 10/21/80-11/3/80
Research Articles, 3/77-4/81
Second Term Preparation Efforts
Senior Staff Meeting Agenda - Notes, 1979
Senior Staff Meeting Agenda - Notes, 1/80-5/80 [1]

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Senior Staff Meeting Agenda, Notes, 1/80-5/80 [2-3] Sixth Annual Judicial Conference of the U.S. Court Of Customs, 5/9/79 Speaking Engagements, 5/28/79-2/4/80 Speaking Engagements, 2/5/80-1/26/81 Speech Material/Background, 1980 Speech Notes, 1980

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Staff Structure

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Transition - Notes, 1980-1981

Transition - Staffing

Travel - Bonn, West Germany, 9/79

White House Budget - Staff Guidelines, 1980

White House Calendar, 4/80

White House Staff, 1978-1979

White House Staff - Bibliography and Book Notes

White House Study Project, 12/7/76

Writings - "Accomplishments by the Carter Administration in Trade Policy," 1/81

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# Alonzo L. McDonald's Personal Files

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Affiliations and Participations, 1984-1989

Affiliations and Participations, 1990-1997

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Articles about McDonald, 1976-2001

Avenir

Carter Administration - D.C. Reunion, 11/89

Carter Luncheon, 7/18/88

Comments - Jackie Robinson Ford Freedom Award, 2002

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Committee for a Single Six-Year Presidential Term, 1983-1987

Correspondence - Personal, 7/29/75-4/25/80

Correspondence - Personal, 1/14/81-5/29/81

Correspondence - Personal, 6/2/81-7/28/81

Correspondence - Personal, 7/29/81-12/18/81

Correspondence - Personal, 1/4/82-6/7/82

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Correspondence - Personal, 6/11/82-8/16/82

Correspondence - Personal, 8/17/82-10/20/82

Correspondence - Personal, 10/25/82-12/27/82

Correspondence - Personal, 1987-2006

Correspondence - Political Contributions, 5/12/82-11/8/84

Correspondence - Political Contributions, 3/31/85-9/25/90

Correspondence - President Carter and Carter Center Staff, 5/23/83-12/10/90

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Correspondence with Rev. Bennett Sims, 6/2004

Correspondence with Stuart Eizenstat, 7/2018

Democrats for the Eighties

Harvard Business School (HBS) Appointment

HBS - "Carter 1980" Case Study

HBS - "Carter 1980" Slides

**HBS** - Case Services Publications

HBS - Case Studies [1-2]

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HBS - Case Studies [3-4]

HBS - Case Studies with Teaching Notes

HBS - Century Club

HBS - Classes, 2/81

HBS - Classes, 3/17/81-3/25/81

HBS - Classes, 3/26/81-3/27/81

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HBS - Classes, 3/30/81-4/1/81

HBS - Classes, 4/9/81-4/10/81

HBS - Classes, 4/13/81-4/14/81

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HBS - Classes, 5/5/81-5/6/81

HBS - Classes, 5/11/81-5/12/81

HBS - Classes, 5/18/81

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HBS - Colloquium, National Industrial Policy, 1982

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HBS - Correspondence and Memos, 1980-1987

HBS - Correspondence, Board of Associates, 1985-1991

HBS - Course Related Files [1-2]

**HBS** - Course Review

HBS - Daily Files, "Japan A," 1/13/81

HBS - Daily Files, "Japan B," 1/16/81-1/22/81

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HBS - Daily Files, 1/29/81-2/4/81

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HBS - Daily Files, 2/13/81-2/17/81

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**HBS** - Directories

**HBS** - Final Exams

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**HBS** - Information and Procedures

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HBS - Lectures, Trade

HBS - Meetings and Events, 12/9/80-12/10/80

HBS - Meier-Preschany Visit, 5/5/81

HBS - Memos, 1/81-5/81

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HBS - Midterm Exam, 3/2/81

HBS - Midterm Exams, Previous

HBS - Personal Assessment

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HBS - Peter G. Peterson Visit, 5/18/81

HBS - Peterson, "The Decline of the U.S. in the World Economy"

HBS - Peterson, Joint Economic Commission Testimony, 3/30/81

HBS - Peterson, "The U.S. Competitive Position in the 1980s"

HBS - Photographs, 4/81

HBS - Robert McNamara Visit, 4/29/81

HBS - Schedules, 1980-1981

HBS - "Section D" (Oversized seating chart transferred to map case.)

HBS - Senior Executive Session Final Memo and Report

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HBS - Strategic Issues Study Group

HBS - Strategy - Articles and Publicity

HBS - Student Cards

**HBS** - Suggestions

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**HBS** - Teaching Notes

Harvard Business School Class of 1956 - Reunion, 10/81

HBS Class of 1956 - Reunion Fund

HBS Class of 1956 Reunion, White House Meeting, 6/80

Harvard Club of New York Certificate, 2011

Harvard Divinity School Projects

Interview with Jack Krasula, WJR Radio, 6/08

"Iranian Raid," April 1980

John Harvard Fellows Medal, 2000

Letterhead

Lithonia (Georgia) High School

Lithonia (Georgia) High School 40th, 50th, 60th Reunions

McDonald Agape Foundation

McDonald Chair in Study of Jesus and Culture, Emory [1-2]

## **Container 34**

McDonald Family Photo Album for 80th Birthday

McDonald U.S. Marine Corps Photo, 1951

Mondale Presidential Campaign

National Democratic Caucus, 1980s

Outline - Discussion re China, Vietnam, Cambodia, 3/29/95

Personal Photos on Sailboat, 1981

Presidential Commission on White House Fellowships, 1990

Press Clippings - McDonald, 1948

Recording - Contents Unknown

Speech - "An American Perspective," 10/93

Speech - "Bridging the Public and Private Sector," 1981

Speech - "Character Counts," 3/4/99

Speech - "The Cornerstone in the Search for Meaning," 2/19/91

Speech - "Corporate Strategies: New Directions for the MTN Corporation," 10/14/82

Speech - "The Entrepreneur in a Bureaucratic Society," 2/16/82

Speech - "Europe Today and Tomorrow," 10/24/90

Speech - "Following Jesus Christ," 2/25/01

Speech - "In Search of Meaning," 9/88-6/90

Speech - "In Search of Meaning," 2/93-5/94

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Speech - "In Search of Meaning," 2/93-5/94

Speech - "In Search of Meaning," 4/95-1/96

Speech - "An Outlook from North America," 10/92

Speech - "An Outlook from the United States," 10/91

Speech - "An Overview from North America," 10/93

Speech - "Reflections on Abraham Lincoln," 2/26/93

Speech - Remarks re: Tokyo Round, S.A.I.S., Johns Hopkins, 12/4/81

Speech - Remarks to Fellows, MIT, 12/3/81

Speech - "The Search for Meaning," 10/91-5/92

Speech - "Seeking God," 2/93

Speech - "Some Personal Reflections on the Meaning of Life," 11/95, 10/98

Speech - "Spring Arbor College Corporate Partners Program," 10/20/98

Speech - "Strengthening the Spiritual Balance in Lives of Secular Leadership," 9/93-7/98

Speech - "Values in the Family," 4/92

Speech - "War and Peace," 3/14/91

Speech - "Young Presidents' Organization Session," 2/1/90

Speeches - List by Date

#### Container 36

Television Program - "Faith and Public Life," 11/2/02

Transcript - Kensington Church Interview, 9/19/01

Transcript - Tokyo Round Discussion at Georgetown, 1982

Trinity Forum Readings, 1991-1996

Trinity Forum Readings, 1998-2001

Trinity Forum Readings and Brochures, 2002-2004

Trinity Forum Readings, 2005-2008

#### **Container 37**

Trinity Forum Readings, 2011-2018

Trinity Forum - Reflections of the Founding Chairman [1-2]

Where Shall My Wond'ring Soul Begin, 2000

William Tyndale College Award, 5/15/97

Writings - Commentary in Harvard Business Review, 9-10/95

Writings - "A Complex, International, Economic Negotiation, The World Economy, 2/2000

Writings - "Conflict at the Summit," 1972

Writings - Harvard Business Review Article Draft Outline, 4/81

Writings - No God But God (Chapter 7 by ALM)

Writings - "Of Floating Factories and Mating Dinosaurs," 1986

#### **Container 38**

Writings - *Passing the Baton*, 1987 (Foreword by ALM)

Writings - Revisiting U.S. Trade Policy, 2000 (ALM Contributor)

Writings - "World's Balance Sheet," 2001

Return to series list

## Alonzo L. McDonald's Corporate Files

#### **Container 39**

Bendix (BDX) - Acquisition Strategy [1-5]

## BDX - Agee, William M., and Cunningham, Mary [1]

#### Container 40

BDX - Agee, William M., and Cunningham, Mary [2]

BDX - Allied - Agee Publicity

BDX - Allied Memos/Notes (McDonald Departure)

BDX - Allied Organization [1-2]

BDX - Allied Reports

BDX - Allied Stock Meeting

BDX - Allied Stock Purchase Agreement

#### **Container 41**

BDX - Allied Stock Purchase Agreement

BDX - Allied Task Force [1-2]

#### **Container 42**

BDX - Annual Reports, 1981-1982

BDX - Appointment Book, 1981

BDX - Appointment Book, 1982

BDX - Aspen Institute [1-2]

BDX - Bilderberg Meetings

## **Container 43**

**BDX** - Board Meeting Minutes

BDX - Calendars - 6/81-12/82

BDX - Citibank

BDX - Compensation and Bonuses

BDX - Compensation and Bonuses by Group

BDX - Compensation and Bonuses, Executive Officers [1-2]

#### **Container 44**

BDX - Correspondence and Memos, 4/81-3/26/82

BDX - Correspondence - Congratulations, 3/18/81-4/9/81

BDX - Correspondence - Congratulations, 4/13/81-6/25/81

BDX - Correspondence - Farewells

BDX - Correspondence - Farewells (External)

BDX - Correspondence - Personal, 2/8/82-1/24/83

BDX - Correspondence - Personal, 1/25/83-2/28/83

#### **Container 45**

BDX – Correspondence - Re McKinsey, 11/81-1/83

BDX - Correspondence - Unanswered Solicitations, 3/19/81-4/24/81

BDX - Earnings/Reports [1-2]

**BDX** - Environmental Policy

BDX - Executive Officers - Cooke, John R.

- BDX Executive Officers Hastie, K. Larry
- BDX Executive Officers Proechel, Donald E.
- BDX Executive Officers Svec, F. Joseph
- BDX Executive Officers Winograd, Bernard
- BDX Executive Officers (Other)
- **BDX** Executive Offices
- **BDX** Facilities Management
- BDX Foreign Exchange
- BDX Fortune 500

#### **Container 46**

- BDX Hennessy, Edward
- BDX History
- BDX Incentive Compensation
- BDX Initial Hiring Notes
- BDX Initial Materials for Job
- BDX International Strategy/Approach
- BDX International Trade, 1981-1982
- **BDX** Management Arrangements
- **BDX** Management Orientation

## **Container 47**

- BDX Martin Marietta-Allied Merger
- BDX Martin Marietta Background [1]
- BDX Martin Marietta Background [2]
- BDX Martin Marietta Merger Analysis
- BDX Martin Marietta Merger Notes [1-2]
- BDX Martin Marietta Offers
- BDX Martin Marietta Options

#### **Container 48**

- BDX Martin Marietta Presentation, 1982
- BDX Martin Marietta Working Documents
- BDX McDonald-Agee Meeting Agendas
- BDX McDonald-Agee Meetings, 1981 [1-2]
- BDX McDonald-Agee Meetings, 1982
- BDX McDonald Chronological Files, 5/81-6/81
- BDX McDonald Chronological Files, 7/81-8/81

#### **Container 49**

- BDX McDonald Chronological Files, 9/81
- BDX McDonald Chronological Files, 10/81
- BDX McDonald Chronological Files, 11/81
- BDX McDonald Chronological Files, 12/81
- BDX McDonald Chronological Files, 1/82

- BDX McDonald Chronological Files, 2/82
- BDX McDonald Chronological Files, 3/82
- BDX McDonald Chronological Files, 4/82

#### Container 50

- BDX McDonald Chronological Files, 5/82-6/82
- BDX McDonald Chronological Files, 7/82-8/82
- BDX McDonald Chronological Files, 9/82-11/82
- BDX McDonald Chronological Files, 12/82
- BDX McDonald Chronological Files, 1/83
- BDX McDonald Chronological Files, 2/1-14/83
- BDX McDonald Chronological Files, 2/15-28/83

#### **Container 51**

- BDX McDonald's Index and Background Materials
- BDX McDonald Notes
- BDX McDonald Resignation
- **BDX** Mementos
- BDX Mergers Background
- BDX Mergers Correspondence, Memos, and Notes [1-2]

#### **Container 52**

- BDX Mergers Correspondence, Memos, and Notes [3]
- BDX Mergers Financials, 1983
- BDX Mergers Key Players' Contact Information
- BDX Mergers McDonald Analyses
- BDX Mergers Press Clippings, 4/21/82-9/20/82
- BDX Mergers Press Clippings, 9/22/82-10/23/83
- BDX Mergers Press Clippings, 11/83-12/12/83

#### **Container 53**

- BDX Mergers Press Releases
- BDX Mergers Project Whale (United Technologies)
- BDX Mergers Stocks
- BDX Mergers Stocks Proxy Votes
- BDX Mini-Portfolio
- BDX Nancy Reynolds/Anne Wexler Project

#### **Container 54**

- BDX Organization
- BDX Panel, "Civic and Public Service," 1/25/82
- BDX Photos
- BDX Portfolio
- BDX Presentation to Board of Directors, 9/16/82
- BDX President's Staff Council

BDX - Press Clippings about McDonald, 3/19/81-10/22/82

BDX - Publicity

BDX Quarterly [1-2]

BDX - Reynolds, Nancy (Carter Bugging Rumor)

## **Container 55**

BDX - Salaried Employees Savings and Stock Ownership Plan (SESSOP)

BDX - Security Clearance

**BDX** - Senior Officers

**BDX** - Separation Allowances

BDX - South Bend Trip

BDX - Special Stockholders Meeting, 1983 [1-3]

BDX - Speeches, 10/13/81-10/14/82 (Oversized poster transferred to map case.)

BDX - Speeches, 11/20/82-1/20/83

BDX - Union Negotiation Strategy - Apple Project

#### **Container 56**

McKinsey and Company (MCK) - Alumni Directories, 1979-1983

MCK - Article - "Another Look at the U.S. Market," 1963

MCK - Article - "The Challenge of Managing Corporate Responsibility," 1976

MCK - Article - "Conflict at the Summit: A Deadly Game," 1972

MCK - Article - "The Distribution Route to Improved Profits," 1962

MCK - Article - "Do Your Distribution Channels Need Reshaping?" 1965

MCK - Article - "Moderate Pace Is Forecast," 1/6/76

MCK - Article - "The Multinational Enterprise: Monkey in the Middle," 1971

MCK - Article - "Social Responsibility: Whose Responsibility," 1976

MCK - Article - "Up With Incentives, Off With Regulation," 1977

MCK - Article Ideas, 1972-1973

#### **Container 57**

MCK - Correspondence and Memos, 6/73-7/73

MCK - Correspondence and Memos, 8/1/73-8/22/73

MCK - Correspondence and Memos, 8/22/73-8/31/73

MCK - Correspondence and Memos, 9/73

MCK - Correspondence and Memos, 10/73

MCK - Correspondence and Memos, 11/1/73-11/20/73

MCK - Correspondence and Memos, 11/21/73-11/30/73

MCK - Correspondence and Memos, 12/73

MCK - Correspondence and Memos, 1/1/74-1/21/74

## **Container 58**

MCK - Correspondence and Memos, 1/22/74-1/31/74

MCK - Correspondence and Memos, 2/74

MCK - Correspondence and Memos, 3/74

MCK - Correspondence and Memos, 4/1/74-4/8/74

- MCK Correspondence and Memos, 4/9/74-4/25/74
- MCK Correspondence and Memos, 5/74
- MCK Correspondence and Memos, 6/74
- MCK Correspondence and Memos, 7/74
- MCK Correspondence and Memos, 8/74
- MCK Correspondence and Memos, 9/2/74-9/11/74

#### **Container 59**

- MCK Correspondence and Memos, 9/12/74-9/30/74
- MCK Correspondence and Memos, 10/1/74-10/16/74
- MCK Correspondence and Memos, 10/23/74
- MCK Correspondence and Memos, 10/24/74-10/31/74
- MCK Correspondence and Memos, 11/74
- MCK Correspondence and Memos, 12/2/74-12/6/74
- MCK Correspondence and Memos, 12/9/74-12/31/74
- MCK Correspondence and Memos, 1/2/75-1/15/75
- MCK Correspondence and Memos, 1/16/75-1/31/75

#### Container 60

- MCK Correspondence and Memos, 2/3/75-3/14/75
- MCK Correspondence and Memos, 3/15/75-3/26/75
- MCK Correspondence and Memos, 3/27/75-3/31/75
- MCK Correspondence and Memos, 4/1/75-4/8/75
- MCK Correspondence and Memos, 4/9/75-4/21/75
- MCK Correspondence and Memos, 4/22/75-4/29/75
- MCK Correspondence and Memos, 5/5/75-5/19/75
- MCK Correspondence and Memos, 5/21/75-5/30/75
- MCK Correspondence and Memos, 6/2/75-6/13/75

#### Container 61

- MCK Correspondence and Memos, 6/16/75-6/30/75
- MCK Correspondence and Memos, 7/1/75-7/24/75
- MCK Correspondence and Memos, 7/25/75-7/31/75
- MCK Correspondence and Memos, 8/75
- MCK Correspondence and Memos, 9/3/75-9/23/75
- MCK Correspondence and Memos, 9/25/75-9/30/75
- MCK Correspondence and Memos, 10/6/75-10/31/75
- MCK Correspondence and Memos, 11/3/75-11/17/75

#### **Container 62**

- MCK Correspondence and Memos, 11/18/75-11/26/75
- MCK Correspondence and Memos, 12/1/75-12/18/75
- MCK Correspondence and Memos, 12/19/75-12/30/75
- MCK Correspondence and Memos, 1/5/76-1/23/76
- MCK Correspondence and Memos, 1/26/76-1/30/76

MCK - Correspondence and Memos, 2/76

MCK - Correspondence and Memos, 3/1/76-3/9/76

MCK - Correspondence and Memos, 3/10/76-3/31/76

MCK - Correspondence and Memos, 4/1/76-4/15/76

#### **Container 63**

MCK - Correspondence and Memos, 4/16/76-4/29/76

MCK - Correspondence and Memos, 5/76

MCK - Correspondence and Memos, 6/1/76-6/21/76

MCK - Correspondence and Memos, 6/22/76-6/30/76

MCK - Correspondence and Memos, 7/7/76-9/30/76

MCK - Correspondence and Memos, 10/6/76-11/30/76

MCK - Correspondence and Memos, 12/6/76-12/31/76

MCK - Correspondence and Memos, 1/5/77-6/15/77

#### **Container 64**

MCK - Firm Strategy/Organization

MCK - Ford, Henry II

MCK - Ford Motor Company (FMC)

MCK - FMC Policy Committee Meeting, 7/21/77

MCK - FMC - "Strengthening Ford's Management System," 1/78

MCK - Historical Firm Reports

#### **Container 65**

MCK - Historical Materials [1-2]

MCK - Interview, "A Conversation with Al McDonald," 1997

MCK - Interview on Marvin Bower (and Transcript), 4/7/03

MCK - Major Gold Memos, 7/2/73-11/14/73

MCK - Major Gold Memos, 11/20/73-3/20/74

MCK - Major Gold Memos, 3/21/74-5/13/74

MCK - Major Gold Memos, 5/31/74-9/25/74

MCK - Major Gold Memos, 9/26/74-1/11/75

#### **Container 66**

MCK - Major Gold Memos, 1/20/75-5/24/75

MCK - Major Gold Memos, 5/28/75-11/7/75

MCK - Major Gold Memos, 11/25/75-4/13/76

MCK - Major Gold Memos, 4/20/76-6/30/76

MCK - Management of the Practice, Paris, FY 1972

MCK - McKinsey Foundation

MCK - Memorabilia

MCK - Memos - "Evolution of Company Family Relationships," 4/73

MCK - Oral History Transcript, 1986 [1-3]

## **Container 67**

MCK - Oral History Transcript - Re Henry Ford II [1-2]

MCK - "Our Code of Professional Respect and Mores," 4/72

MCK - Paris Office

MCK - Paris - Personal Papers

MCK - Personnel Directories, 1972-1977

#### Container 68

MCK - Personnel Directories, 1981-82

MCK - Personnel Directory, 1984

MCK - Presentation - "Building Client Relations," 2/71

MCK - Presentation - "Impressions Sur L'Industrie Bancaire," 9/15/71

MCK - Presentation - "L'Organisation de Societes Multinationales," 3/18/70

MCK - Presentation - "Thinking and Managing Strategy in One's Personal Life," 5/77

MCK - Press about McDonald, 10/70

MCK - Press about McDonald (Some Foreign), 10/71-2/77

#### **Container 69**

MCK - Press Clippings, 1971-1998

MCK - Press Summary, 4/86

MCK - Report for British Insurance Association, 5/65

MCK - Resignation, 1977

MCK - Speech - "Adapting to the New Business Realities," 9/11/75

MCK - Speech - At Forum De L'Expansion, Paris, 10/15/75

MCK - Speech - "Changing Business Attitudes in the United States," Tokyo, 1976

MCK - Speech - "Finding the Assortment with an Optimum Yield," 4/24/67

MCK - Speech - "The Firm: Looking Ahead Toward 1980," 3/22/76-3/23/76

MCK - Speech - "Political and Economic Environments," 4/29/76

MCK - Speech - "Some Original Trends and Their Complications for the 1970s," 1/27/71

MCK - Speech - "State of the Firm," 3/22/76-3/23/76

MCK - Trip - US-USSR Trade and Economic Council, 11/29/76-12/4/76

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# Alonzo L. McDonald's Audiovisual Materials

# **Container 1**

#### **MTN Files**

Correspondence - Congratulations and Thank Yous, 6/29/78-10/24/79 - 1 photograph, McDonald speaking at American Stock Exchange/Wharton School Conference, 1979

Interview - "News Maker" Talk Show, WCCO-TV, 3/11/79 -1 audiocassette

Photo - General Alexander Haig - 1 photograph, McDonald with General Alexander Haig

Press Clippings, 8/77-12/19/77 - 2 photographs: Deputy Chief of Mission William Culbert, McDonald, Ambassador Herbert Walker of Jamaica, 9/13/77; 1 photograph, Economic Officers Meeting, Geneva, 10/6/1977

Press Clippings, 1/10/78-3/11/78 – 1 photograph, Ambassadors Alan Wolff, Robert Strauss, McDonald, at Tokyo Round meeting, Geneva, 1/24/78

Photographs - 78 photographs in 3 folders, McDonald and other officials in Geneva, Switzerland, during Tokyo Round of Trade Negotiations. (**See Appendix**)

#### **Staff Director Files**

Public Communications - 1 photograph, Oval Office with President Carter, Vice President Mondale, McDonald, and other Cabinet and staff members, n.d. Photo copyright *The New York Times*.

#### **Personal Files**

Comments by McDonald - Jackie Robinson Ford Freedom Award, 2002 - 1 videocassette

HBS - "Carter 1980" - 42 35mm slides to accompany lecture

HBS - Correspondence and Memos, 1980-1987 - 1 photograph, McDonald teaching

HBS - Photographs, 4/81 - 28 photographs, McDonald teaching

HBS - "Section D" - 1 photograph, Section D class

Interview with Jack Krasula, WJR Radio, 6/08 - 1 compact disk

"Iranian Raid," April 1980 - 1 microcassette

Lithonia (Georgia) High School - 6 photographs, probably copied from yearbook, featuring McDonald and other classmates

#### **Container 2**

# Personal Files (cont'd)

Lithonia (Georgia) High School 40th, 50th, 60th Reunions - 1 videocassette, 40<sup>th</sup> class reunion 1985; 13 photographs of 60<sup>th</sup> class reunion, 2005

McDonald U.S. Marine Corps Photo, 1951 - 1 photograph, McDonald in uniform

Personal Photos on Sailboat, 1981 - 7 photographs of McDonald on sailboat with George Lodgers Recording - Contents Unknown - 1 reel-to-reel audiotape

Speech - Remarks re: Tokyo Round, School of Advanced International Studies, Johns Hopkins University, 12/4/81 - 1 audiocassette

Television Program - "Faith and Public Life," 11/2/02 - 1 videocassette

Trinity Forum Readings - 1 compact disk

William Tyndale College Award, 5/15/97 - 15 photographs from award ceremony, including several with Vice President Dan Quayle

#### **Container 3**

## **Corporate Files**

BDX - Correspondence - Farewells - 1 audiocassette, remarks from McDonald's farewell reception,  $2/28/83\,$ 

BDX - Initial Materials for Job - 8 photographs, portraits of Bendix executive officers Jonathan Scott, K. Larry Hastie, John Weil, J. Mason Reynolds, Coy Eklund, Harry Cunningham, John Fontaine, Donald Rumsfeld

BDX - Organization - 2 photographs, McDonald and CEO William Agee

BDX - Photos - 8 photographs, portraits of McDonald, including one by Yousef Karsh and one by Richard Avedon

BDX - Publicity - 3 photographs, group shots with McDonald, unidentified woman, 2 unidentified men

BDX - South Bend Trip - 20 photographs, McDonald and others (including priests) in South Bend, Indiana, 2/83

BDX - Speeches, 10/13/81-10/14/82 - 1 photograph, McDonald speaking at Center for International Business special briefing, 10/14/82, Houston, Texas

MCK - Interview - "A Conversation with Al McDonald," 1997 - 2 videocassettes

MCK - Interview on Marvin Bower (and Transcript), 4/7/03 - 1 videocassette

MCK - Paris Office - 6 photographs, McDonald and others at 20<sup>th</sup> anniversary of Paris office, 10/19/84

MCK - Press about McDonald - 1 photograph, McDonald headshot by Fabian Bachrach

MCK - Speech - At Forum De L'Expansion, Paris, 10/15/75 - 1 audiocassette

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#### **APPENDIX**

# List, Set of Multilateral Trade Negotiations Photographs

Series: McDonald's Multilateral Trade Negotiations Papers

From Container 7, transferred to McDonald's Audiovisual Materials

McDonald and other officials in Geneva, Switzerland, during Tokyo Round of Trade Negotiations. Photos taken by U.S. International Communications Agency, U.S. Information Service, and Jean Zbinden, a Geneva photographer.

50 black-and-white photos,  $4\frac{1}{2}$ "x 7" to  $4\frac{3}{4}$ " x  $7\frac{1}{4}$ "

Photo	Date	Caption
No.		
1	January 23, 1978	TCN Meeting, 1-r: G. Patterson, deputy secretary general of GATT;
		Ambassador McDonald; Olivier Long, GATT director general;
		Ambassador Robert Strauss
2	January 23, 1978	TCN Meeting, McDonald
3	January 23, 1978	TCN Meeting, Long, McDonald
4	March 25, 1978	McDonald and Rep. Daniel Rostenkowski (D-IL), CoDel Rostenkowski
		Briefing
5	March 25, 1978	McDonald and Rep. Charles A. Vanik (D-OH), CoDel Rostenkowski
		Briefing

6	May 29, 1978	1-r: Sen. Edward Kennedy (D-MA), Sen. John Danforth (R-MO), Sen. Abraham Ribicoff (D-CT), Sen. Lloyd Bentsen (D-TX), McDonald, Sen. William Roth (R-DE)
7	June 26, 1978	ACTN Meeting, 1-r: McDonald, Strauss, Ambassador Alan W. Wolff
8	July 3, 1978	TCN Meeting, McDonald, Rep. Richard Schulze (R-PA)
9	July 3, 1978	TCN Meeting, McDonald, Schulze
10	July 3, 1978	TCN Meeting, Long, McDonald
11	July 3, 1978	TCN Meeting, Long, McDonald
12	July 3, 1978	TCN Meeting, Long, McDonald
13	July 3, 1978	TCN Meeting, Ambassador Rodney Gray, McDonald
14	July 10, 1978	Informal meeting of Tokyo Round participants. Strauss, Long, McDonald, Wolff
15	July 10, 1978	US/EC/Japan Meeting, 1-r: Ambassador Masao Sawaki, Foreign Trade Minister Ukawa, Assistant Treasury Secretary Fred Bergsten, McDonald, Strauss, Wolff, Assistant Secretary of State Jules Katz
16	July 10, 1978	US/EC/Japan Meeting, 1-r: Ambassador Masao Sawaki, Foreign Trade Minister Ukawa, Assistant Treasury Secretary Fred Bergsten, McDonald, Strauss, Wolff, Assistant Secretary of State Jules Katz (and others unnamed)
17	July 13, 1978	Press conference, Strauss, McDonald
18	October 1978	McDonald and Sir Roy Denman
19	October 1978	McDonald and Sir Roy Denman
20	October 19, 1978	l-r: Ernest Koenig, project manager for agriculture; Donald F. McMillen, representative of California Agricultural Council on International Trade; Glenn Tussy, assistant director, national affairs, American Farm Bureau Federation; Marion Stackhouse, president, Indiana Farm Bureau; McDonald; Elton Smith, President, Michigan Farm Bureau; John J. Armstrong, president, Kansas Farm Bureau
21	November 15, 1978	US/Japan Bilateral, l-r: Forrest Abdul, Commerce Department; Wolff; McDonald; Strauss; Ushiba; Ambassador Togo, Sawaki
22	November 15, 1978	US/Japan Bilateral, Hotel Intercontinental, McDonald, Strauss, Nobihiko Ushiba, minister for external economic affairs
23	November 15, 1978	US/Japan Bilateral, McDonald, Strauss, Ushiba
24	November 15, 1978	US/Japan Bilateral, McDonald, Strauss, Ushiba
25	November 15, 1978	US/EC Bilateral, EC Headquarters, Strauss, McDonald
26	November 16, 1978	US/Canadian Bilateral, 1-r: William Kelly, STR; Strauss; McDonald; Robert Hamerschlag, US MTN Delegation; Guy Erb, NSC
27	November 16, 1978	Leaving GATT Headquarters, 1-r: William Barraclough, deputy assistant Secretary of State; Strauss; McDonald; Frank Wilson, STR; Robert Cassidy, Senate Finance Committee staff
28	November 16, 1978	US/ASEAN Bilateral
29	November 16, 1978	US/ASEAN Bilateral, leaving GATT HQ, l-r: Lance Graef, US MTN delegation; Strauss; Barraclough; McDonald; Michael Rowny, US MTN delegation; Jean Zbinden, photographer

30	November 16, 1978	US/Canadian Bilateral
	FOLDER 2	
31	November 16, 1978	US/EC Bilateral, 1-r: Phan Van Phi, DG1; Sir Roy Denman; EC Vice President Count Etienne Davignon; EC Vice President Wilhelm Haferkamp; Franz Froschmaier, Chef de Cabinet; Geza Feketekuty, STR; Wolff; Strauss; McDonald; Rowny; Barraclough
32	November 17, 1978	US MTN DEL Staff Meeting, l-r (at table): Mike Smith, Doug Newkirk, William Culbert, Wolff, Strauss, McDonald, Ambassador Dean Hinton, Graef, Jerome Forrest, Koenig
33	November 17, 1978	US/India Bilateral, 1-r: Prem Kumar, Geneva Resident Representative to MTN/GATT; Strauss; McDonald
34	November 17, 1978	Palais des Nations, Press Conference, l-r: Strauss; McDonald; Mr. Shuster, ABC
35	November 17, 1978	US/EC Bilateral, 1-r: Haferkamp, McDonald, Strauss
36	November 17, 1978	US/Brazil Bilateral, 1-r: McDonald; Strauss; Roberto Barthel Rosa, Brazil; Ambassador George Alvares Maciel
37	November 17, 1978	Palais des Nations, Press Conference, l-r: Strauss; McDonald; Mr. Shuster, ABC
38	November 17, 1978	US/Yugoslavian Bilateral, 1-r: Dr. Petar Tomic, Strauss, McDonald
39	November 17, 1978	US/Yugoslavian Bilateral, 1-r: Tomic, McDonald, Strauss, Erb
40	November 17, 1978	US MTN DEL Staff Meeting, l-r (at table): Wolff, Strauss, McDonald
41	November 17, 1978	US MTN DEL Staff Meeting, l-r (at table): Wolff, Strauss, McDonald
42	November 17, 1978	US MTN DEL Staff Meeting with Strauss
43	November 17, 1978	Press Conference by Strauss, l-r (end of table): McDonald; Strauss; Robert Meyers, public affairs officer
44	November 28, 1978	L-r: Chairman Al Ullman; McDonald; Congressman Willis D. Gradison; Sen. Daniel P. Moynihan
45	November 28, 1978	L-r: McDonald, Gradison
46	November 28, 1978	L-r: Ullman, McDonald, Gradison, Moynihan
47	November 28, 1978	L-r: Ullman, Mrs. Ullman, McDonald
48	November 28, 1978	L-r: Ullman, McDonald
49	November 28, 1978	L-r: Harry Lamar, Ways and Means Committee; Ullman; McDonald; Gradison; Moynihan
50	n.d.	McDonald

• 2 black-and-white photos, 4<sup>3</sup>/<sub>4</sub>" x 6<sup>1</sup>/<sub>4</sub>"

Photo	Date	Caption
No.		

51	n.d.	Ambassador Alonzo L. McDonald, deputy special representative for trade negotiations and head of the United States delegation to the Tokyo
		Round, Geneva
52	n.d.	Ambassador Alonzo L. McDonald, deputy special representative for trade negotiations and head of the United States delegation to the Tokyo Round, Geneva

• 2 black-and-white photos, 43/4" x 63/4"

Photo No.	Date	Caption
53	n.d.	Ambassador Alonzo L. McDonald, deputy special representative for trade negotiations and head of the United States delegation to the Tokyo Round, Geneva
54	n.d.	Ambassador Alonzo L. McDonald, deputy special representative for trade negotiations and head of the United States delegation to the Tokyo Round, Geneva

• 2 black-and-white photos, 4<sup>3</sup>/<sub>4</sub>" x 7<sup>1</sup>/<sub>2</sub>"

Photo No.	Date	Caption
55	June 26, 1978	ACTN meeting, 1-r: McDonald, Strauss, Wolff
56	n.d.	[Group meeting]

• 3 black-and-white photos,  $4\frac{3}{4}$ " x  $7\frac{3}{4}$ "

Photo	Date	Caption
No.		
57	July 10, 1978	US/EC Bilateral, 1-r: Finn Gundelach, Denman, Haterkamp, Strauss,
		Wolff, McDonald
58	July 10, 1978	US/EC Japan meeting, 1-r: McDonald, Strauss, Wolff
59	July 10, 1978	US/EC Bilateral, 1-r: Finn Gundelach, Denman, Haterkamp, Strauss,
		Wolff, McDonald

• 3 black-and-white photos, 8"x 10"

Photo	Date	Caption
No.		
60	n.d.	[Finn Gundelach, walking before trade negotiators]
61	n.d.	US/Japan Bilateral, 1-r: McDonald, Strauss, Ushiba, Haterkamp
62	May 18, 1978	(l-r): Sen. Dewey Follett Bartlett (R-OK), McDonald, Sen. H. John Heinz
		III (R-PA)

# **FOLDER 3**

• 1 black-and-white photo,  $2\frac{1}{2} \times 8\frac{1}{2}$ "

Photo No.	Date	Caption
63	n.d.	[McDonald, Strauss, Wolff, others in meeting]

• 1 black-and-white photo,  $4\frac{1}{2} \times 8\frac{1}{2}$ "

Photo No.	Date	Caption
64	n.d.	[McDonald, Strauss, Wolff, 2 others]

• 1 black-and-white photo, 45% x 57%"

Photo	Date	Caption
No.		
65	November 28, 1978	(l-r) Harry Lamar, Ways and Means Committee; Chairman Al Ullman; McDonald; Rep. William D. Gradison (R-OH); Sen. Daniel P. Moynihan (D-NY), Geneva (credit: U.S. International Communication Agency)

• 8 black-and-white photos, 5 x 7"

Photo	Date	Caption
No.		
66	n.d.	[McDonald]
67	n.d.	[McDonald]
68	n.d.	[McDonald and Ambassador Robert Strauss]
69	n.d.	McDonald and Ambassador Robert Strauss
70	May 29, 1978	Group meeting with CODEL Abraham Ribicoff
71	November 17, 1978	U.S./Brazil Bilateral (l-r): Roberto Barthel Rosa, Ambassador George
		Alvares Maciel (both Brazil); McDonald; Geneva
72	November 17, 1978	E.C. Vice President Wilhelm Haferkamp and McDonald

• 1 color photo, 5 x 7"

Photo No.	Date	Caption
73	n.d.	[McDonald and Sir Roy Denman]

1 black-and-white photo, 5 x 8%"

Photo No.	Date	Caption
74	n.d.	[McDonald, Strauss, Wolff]

1 black-and-white photo, 6 ¾ x 8½"

Photo No.	Date	Caption
75	n.d.	[McDonald, Strauss, Wolff]

• 1 black-and-white photo, 7½ x 9¾"

Photo No.	Date	Caption
76	n.d.	[McDonald, Denman, and unidentified man]

• 2 black-and-white photos, 8 x 10"

Photo	Date	Caption
No.		
77	October 6, 1977	Conference of Economic Counselors for 9 European Community
		Countries, Geneva (McDonald speaking)
78	May 18, 1978	(l-r) Sen. Dewey Follett Bartlett (R-OK), McDonald, Sen. H. John Heinz
		III (R-PA), Geneva

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